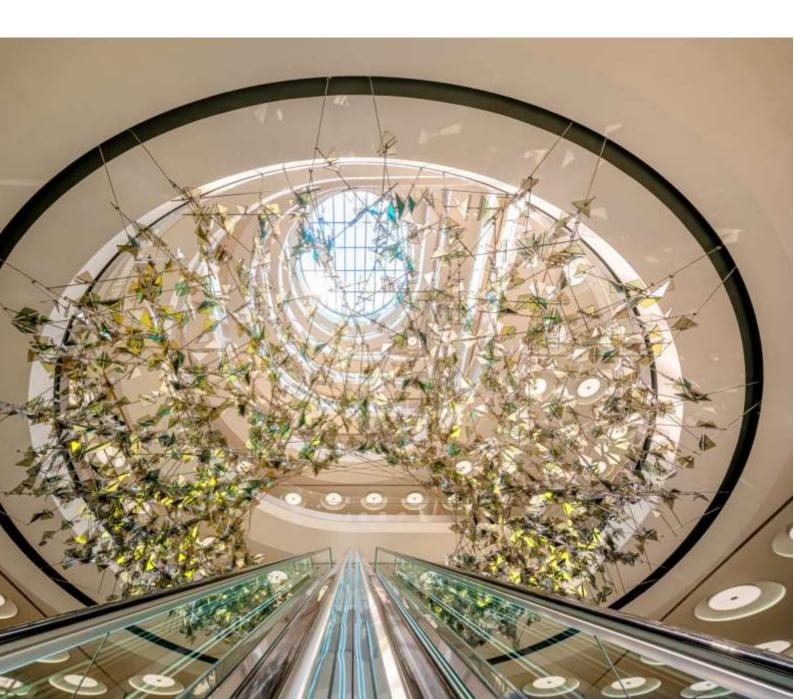


2023 ESG Factbook



Intro

ESG Factbook Overview

Hankook & Company publishes ESG Factbook 2023 to share its ESG management status with external stakeholders before publishing the 2024 Sustainability Management Report. This Factbook contains faithful descriptions of essential details and core data, focusing on activities and achievements in the environmental, social, and governance areas.

Reporting Period and Scope

The reporting period for ESG Factbook 2023 is from January 1, 2023 to December 31, 2023, and quantitative data for three years from 2021, the year the merger with AtlasBX Corp. was completed (Apr. 01, 2021), to 2023 are presented.

For significant achievements outside of the reporting period, major issues from 2021 to the first half of 2024 are included, and the scope of the report covers all of Hankook & Company's global business sites, including Jeonju and Daejeon in Korea and Tennessee in the United States. If the reporting period and scope require attention or a separate explanation, they are clearly indicated in annotations.

Data Scope				
A) Domestic Production Establishments	Daejeon Plant, Jeonju Plant			
B) Overseas Production	USA Tennessee Plant			
Establishments				
C) Domestic Other Business	15 business establishments including Headquarters, 2 Research			
Establishments	Centers, Training Center, 3 Distribution Offices, and 8 Warehouses			

Inquiries about the Report

Please download the ESG Factbook 2022 from Hankook & Company's website. If you have any further questions or need information about the report, please contact us using the contact details below. We look forward to opinions and advice from our stakeholders.

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Overview

Hankook & Company is the holding company for Hankook Tire & Technology, and is a global mobility leader actively responding to the shift towards the eco-friendly energy market.

This shift is based on the ES Business Division (formerly Hankook AtlasBX), which focuses on battery business.By realizing our most important values, we present a better life.

The ES Business Division, with over 80 years of technology and expertise, provides top-notch products and services to customers around the world.

We are accelerating our global business by supplying OE batteries to finished vehicle manufacturers, constructing our Tennessee Plant in the U.S., and expanding our global network in Germany, Santiago, and other locations.

HKNC ESG Management System

Hankook & Company has established an ESG management system for sustainable corporate management. To oversee ESG management, we have formed an ESG Strategy Committee chaired by the CEO (COO) and an operational ESG Committee, which manages sustainability issues and concerns.

[HKNC ESG Management System Diagram]

		ŀ	HKNC ESG Steering Committee
ESG Strategy Committee (CEO-led)		Name of Committee	Key Objectives
Progress Report ESG Steering Committee		Product Environment Committee	 Eco-friendly Technology/Research and Development LCA (Life Cycle Assessment) Response and Support New Technology Research and Development
(Operational Committee) Product Environment Committee	ESG Project	Climate, Environment and Safety Committee	 Establishment of Greenhouse Gas Database Response to Eco-friendly Energy Transition Improvement of Waste Emissions Reduction of Water Usage Reduction of Environmental Pollutant Usage Improvement of Safety-related Indicators
Climate, Environment, and Safety Committee Society Committee		Society Committee	 Establishment and Support of Human Rights Management System Development and Support of Employee Diversity Strategy Supply Chain Management/Due Diligence Establishment and Implementation of Social Contribution System
Governance Committee		Governance Committee	 Improvement of Board Governance Adoption of Advanced Governance Establishment and Promotion of an Ethical Management System



Innovation

We explore ways to achieve innovation with our top-notch technological capabilities.

We prepare advanced technologies so that more people can realize innovation on their own.

Future

We constantly challenge ourselves towards a new future.

We are pioneering new paradigms to create a unique and better future.

Today, we are still advancing towards leading the future mobility business, striving for a sustainable tomorrow for both people and the planet.



Environment

1. Environmental Management

Based on our mission to realize the future envisioned by our customers through innovation, Hankook & Company prioritizes environmental management as a key component of our business strategy as a "Smart Energy Solution Provider." We are continuously working towards the completion of a circular economy.

[Sustainable Environmental Medium- and Long-term Goals and Strategies]

Hankook & Company has established medium- and long-term strategies to prevent the severe environmental impacts of climate crises and protect ecosystems and climate systems.

We have developed detailed tasks and goals in line with these strategies for a sustainable environment.

Strategies	Strategic Tasks	Details of Tasks	Objectives	
Sustainable Environmental	2050 Carbon	Greenhouse Gas Emission Reduction	Reduce greenhouse gas emissions intensity by 40% by 2030 (compared to 2023)	
Management	Neutrality	Energy Usage Reduction	Reduce energy consumption per unit by 30% by 2030 (compared to 2023)	

In addition, we conduct Life Cycle Assessments (LCA) to determine the carbon emissions per unit of our products and actively engage in ESG activities such as responding to global ESG evaluations and publishing ESG factbooks.

Hankook & Company is continuously working to build and improve an eco-friendly circular economy system. Our core business areas, such as automotive and industrial lead-acid batteries, require reliable safety, and we are therefore establishing the highest level of circular economy systems in the world through cost-effective and sustainable smart energy solutions.

In particular, most of the core raw materials for lead-acid batteries—lead, polypropylene (PP) and sulfuric acid—are recycled through a circular supply chain.

This process is much more efficient in terms of energy consumption and greenhouse gas emissions compared to using materials mined from the ground.

We define the responsibilities and authorities related to environmental management for top executives through our environmental management policy.

Additionally, we conduct sustainability assessments of our supply chain to diagnose and evaluate environmental management risks.

Hankook & Company Environmental Management Policy

Hankook & Company's environmental management policy is to protect and improve the business domains, local communities, and the global environment as the highest priority, implement a management philosophy with environmental protection and improvement as a management task and develop continuous activities to reconcile with business activities.

To achieve it, we make the following resolutions and actions.

- Develop environmental improvement activities to voluntarily comply with external laws, regulations, and agreements related to business activities. - Identify and evaluate elements that significantly impact the environment in business activities and take corrective actions to minimize these factors. - Fulfill our environmental commitments, including stakeholders, and establish and implement environmental management plans to continuously improve them.

All executives and employees understand this environmental policy and fulfill their responsibilities to achieve the set goals.

Global Environment Protection

We are making generous investments and continuous efforts for the future of the global environment.

Business Site Environment

We minimize the environmental impact at business sites by reducing the use of resources required in the manufacturing process of products and preventing the leakage of harmful and polluting substances. Furthermore, we will expand resource recycling and recovery to open the Green Survival era, where human survival and corporate activities can coexist.

Reduce Water Use - Waste reduction and resource recovery - Air/water pollutant management - Hazardous chemical management

Product Liability

Since the environment is an essential management element for corporate sustainability, we recognize the environmental impact of the manufacturing process and product use as our responsibility. We are continuously researching ways to reduce environmental impact by considering the entire product life cycle starting from the design stage.

- Eco-friendly product research and development

Primary Environmental Management Certifications

ISO 14001 (Environmental management system)

ISO 14001 is the international standard for energy management systems. We have obtained ISO 14001 certification (valid until January 30, 2025) to efficiently manage environmental risks by systematically identifying, evaluating, managing, and improving ecological aspects through an environmental management system.

ECO LABEL Certification ECO LABEL certification is granted to products that reduce energy and resource consumption and minimize the generation of pollutants in each stage of the entire product process, and we received the certification for EL603 (Jeonju Plant).

LEED Certification

LEED (Leadership in Energy and Environmental Design) certification is an evaluation scheme developed by the U.S. Green Building Council (USGBC) and is one of the most reputable and recognized certification systems among eco-friendly certification systems for architecture and interiors worldwide. Hankook Technodome, where Hankook & Company's R&D division is located, received LEED Gold certification in 2016.

<Key Environmental Management Certifications>

Certification Name	Applicable Facilities/Subjects	Validity Period	
ISO 14001 (Environmental Management System)	Daejeon Plant Jeonju Plant	January 30, 2025	
Environmental Label Certification	Jeonju Plant / EL603	April 7, 2027	
LEED Gold Certification	Hankook Technodome	None	



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Key Environmental Initiatives

UN SDGs (UN Sustainable Development Goals)

Hankook & Company supports and strives to implement the 17 goals of the UN SDGs,

which are a shared vision for achieving sustainable development.

CDP (Climate Disclosure Project)

CDP is a global initiative that discloses and manages information and data on environmental issues such as climate change,

water resources management, and forest protection.

Hankook & Company participates in CDP evaluations.

BNBP (Biz N Biodiversity Platform)

BNBP is an initiative established in 2016

to make companies recognize their international and social responsibilities

towards biodiversity conservation and use.

It aims to support the conservation and sustainable use of biodiversity

across all business activities.

Hankook & Company shares responsibility for biodiversity conservation through its membership in BNBP and works towards these goals.



CDP





It aims to support the conserva-

Environmental Management Training

In addition to obtaining ISO 14001 (Environmental Management System) certification, we enhance our environmental management and control capabilities by providing regular training for internal auditors.

This strengthens practical skills in environmental management.

Training Name	Training Institution	Training Achievements
ISO 14001 Internal Auditors Qualification Renewal and	TÜV/Dhaipland Voraa	Daejeon Plant: 17 people / March 9, 2023
New Training	TÜV Rheinland Korea	Jeonju Plant: 14 people / March 10, 2023

Emergency Scenario Training

In accordance with Article 3, Clause 8 of the Enforcement Decree of the Serious Accidents Punishment Act,

we have established emergency response regulations (KB-13N-08-00). Based on this, we have developed and conduct monthly emergency response scenario training for all employees across our facilities.

ltem	Establishments	Training Instances	Notes
Emergency Scenario Training Achievements	Daejeon Plant	12	
	Jeonju Plant	12	Headquarters/Research Institute:Online
	HQ	12	training posted Daejeon/Jeonju Plant:On-site training
	Research	12	conducted
	Institute		



Response to Major Environmental Laws and Regulations

We carry out various response activities to ensure compliance with key environmental laws and regulations related to our business.

Major Laws and Regulations	Response Activities
Framework Act on Carbon Neutrality and Green Growth for Responding to Climate Crisis The Act aims to prevent the severe impacts of climate crisis, protect ecosystems and climate systems, and contribute to the international community's sustainable development. It outlines key elements necessary for carbon neutrality policies, including international cooperation on climate crisis. It specifies the national carbon neutrality target for 2050 and the greenhouse gas reduction target for 2030 (NDC).	Hankook & Company recognizes the seriousness of the climate crisis and has established strategies and long-term goals for reducing greenhouse gas emissions to contribute to sustainable development. We are reviewing measures to achieve the established targets.
Act on Allocation and Trading of Greenhouse Gas Emission Rights This Act provides the institutional framework for the "Greenhouse Gas Emission Trading System" to efficiently achieve national greenhouse gas reduction targets by utilizing market mechanisms. It regulates the methods for allocating greenhouse gas emission allowances, registration, and management.	Hankook & Company, as a company subject to the emission trading system allocation, manages and reports its greenhouse gas emissions annually through third-party verification. We are committed to reducing greenhouse gas emissions and energy usage.
Chemical Substances Control Act This Act aims to prevent hazards from chemicals used at business sites, manage chemicals appropriately, and respond quickly to accidents involving chemicals to protect people and the environment.	To ensure the safe handling of chemicals, we provide regular training for chemical handlers and staff, and conduct inspections of chemical usage and handling facilities to maintain high standards in chemical management.
Air and Water Quality Conservation Act Established to prevent hazards from environmental pollutants such as air and water pollutants and to sustainably manage and preserve air and water environments.	Hankook & Company measures and manages the discharge of environmental pollutants within its facilities based on strengthened internal management standards for environmental pollutants.
Basic Act on Resource Circulation This Act aims to reduce waste generation and promote the recycling of generated waste by regulating fundamental aspects of sustainable resource circulation.	We recycle lead waste generated during the production process through our own resource circulation procedures. Waste that can't be recycled in-house is handled through proper procedures and entrusted to certified recycling companies.



Environmental Regulation Violations

We disclose information regarding violations of environmental regulations and measures taken to prevent recurrence through our environmental information disclosure system.

In 2023, there were 2 instances of violations related to environmental regulations. Details and corrective actions are provided in the table below.

Establishments Violation Details		Corrective Actions
Jeonju Plant	Failure to report changes in air emission facilities	Additional air pollutants emitted
Jeonju Flant	Additional air pollutant discharge (fluorides) exceeding allowable emission standards	Replacement of dust collector filters

2. Greenhouse Gas

Greenhouse Gas Emissions

Category			Unit	2021	2022	2023	Data Scope	
		Daejeon Plant	tCO2eq	5,218.07	5,359.39	5,190.32	A	
	Domestic	Jeonju Plant	tCO2eq	3,895.24	4,119.03	4,628.17		
SCOPE 1		Other Business Establishments	tCO2eq	409.29	363.72	391.11	С	
	Overseas	Tennessee Plant	tCO2eq	3,107.79	2,870.04	2,804.99	В	
	S	ubtotal	tCO2eq	12,630.39	12,712.18	13,014.59	A~C	
	Domestic	Daejeon Plant	tCO2eq	28,827.39	27,002.80	28,142.48	А	
		Jeonju Plant	tCO2eq	32,750.58	30,986.23	34,872.46	A	
SCOPE 2		Other Business Establishments	tCO2eq	1,985.19	2,709.32	3,014.91	С	
	Overseas	Tennessee Plant	tCO2eq	5,627.74	6,074.18	7,977.22	В	
	Subtotal		tCO2eq	69,190.90	66,772.53	74,007.06	A~C	
Total Greenhouse Gas Emissions		tCO2eq	81,820.30	79,484.72	87,023.04	A~C		

X Domestic: Based on NGMS (National Greenhouse Gas Management System) standards

X Overseas: Calculated using the national-specific calorific values by fuel type (as per the Enforcement Rules of the Energy Act)

Greenhouse Gas Emission Intensity*

Category			Unit	2021	2022	2023	Data Scope
Scope 1+2 Greenhouse Gas Emission Intensity	Domestic	Daejeon Plant	tCO2eq/ton	0.50	0.52	0.53	٨
	Domestic	Jeonju Plant	tCO2eq/ton	0.59	0.61	0.60	
	Overseas	Tennessee Plant	tCO2eq/ton	0.92	0.57	0.49	В
		Total	tCO2eq/ton	0.56	0.57	0.55	A~B

* Emission Intensity = Greenhouse Gas Emissions per Unit (Carbon Emissions per Production Weight)

Greenhouse Gas Emission Performance Against Targets

	Category		Absolute Amount (tCO2)	Intensity (tCO2/ton)	Data Scope
Emission Performance	Domestic	Target Emission Amount	80,034.89	0.553	А
Against 2023	Domestic	Actual Emission Amount	72,833.43	0.563	~
Target	Differences		-7,201.46	0.010	А

Greenhouse Gas Emission Reduction Rate

	Category	,	Unit	Absolute Basis	Intensity Basis	Data Scope
Compared	Domostic	Daejeon Plant	%	3.0 🔺	0.4 🔺	٨
to 2022 Reduction	Domestic	Jeonju Plant	%	12.5 🔺	2.5 🔻	A
Rate	Total Reduction Rate		%	8.0 🔺	-0.7 🔻	А

Greenhouse Gas Emission Reduction Target

To achieve our [2050 Carbon Neutrality] goal, we have established [2030 Long-term Targets] with 2023 as the baseline year. We have set a target to reduce greenhouse gas emissions by 40% compared to the emissions performance of the baseline year.

	Category		Absolute Amount (tCO2)	Intensity (tCO2/ton)	Data Scope
2030	Domestic	Daejeon Plant	19,999.68	0.32	٨
Scope 1+2 Domestic Emission	DOMESTIC	Jeonju Plant	23,700.37	0.36	A
Target	Total Red	luction Target	43,700.06	0.34	А

Emissions Trading System Performance

As a company subject to the emissions trading system, we conduct emissions trading based on the greenhouse gas emissions generated at our facilities.

We manage the purchase, sale, or carryover of excess or remaining emissions through a dedicated emissions allowance budget.

Category			Unit	2021	2022	2023	Data Scope
Emission Rights	Domestic	Emission Rights Purchase	Thousand KRW	12,736.0	0.0	0.0	А
Trading	Domestic	Emission Rights Sales	Thousand KRW	0.0	1,665.5	0.0	

Ownership of Eco-friendly Vehicles

We have 12 vehicles through rentals, and we do not own any eco-friendly vehicles such as electric or hybrid cars.

3. Energy

Energy Usage

	C	ategory		Unit	2021	2022	2023	Data Scope	
			Gas Fuel	ΓJ	101.95	104.76	101.45		
			Liquid Fuel	ΤJ	0.04	0.05	0.05		
		Daejeon	Mobile Fuel	ΓJ	0.68	0.67	0.65		
		Plant	Purchased Electricity	ΤJ	602.39	564.26	588.07		
			Purchased Heat	ΤJ	0.00	0.00	0.00		
	Non		Subtotal	ΓJ	705.06	669.73	690.22		
	renewable		Gas Fuel	ΓJ	76.26	80.52	90.50		
	Energy		Liquid Fuel	ΤJ	0.04	0.05	0.03		
		Jeonju	Mobile Fuel	ΤJ	0.37	0.48	0.54		
Domestic		Plant	Purchased Electricity	ΤJ	684.37	647.50	728.71	A	
			Purchased Heat	ΤJ	0.00	0.00	0.00		
			Subtotal	ΤJ	761.04	728.55	819.78		
			Total	τJ	1,466.10	1,398.28	1,510.00		
		Daejeo		ΤJ	0.00	0.00	0.00		
	Renewable Energy	J	eonju Plant	ΤJ	0.00	0.00	0.00		
	5		Total	ΓJ	0.00	0.00	0.00		
		Total Energ	y Usage	ΤJ	1,466.10	1,398.28	1,510.00		
	Intensity	Based on P	roduction Weight	TJ/t on	0.011	0.012	0.012		
			Gas Fuel	ΓJ	62.8	58.0	56.7		
		-	Liquid Fuel	ΓJ	0.0	0.0	0.0		
	Non renewable	Tennessee Plant	Mobile Fuel	ΓJ	0.0	0.0	0.0		
	Energy		Purchased Electricity	ΓJ	53.5	57.8	75.9		
			Purchased Heat	ΓJ	0.0	0.0	0.0	5	
Overseas			Total	LL	116.30	115.80	132.60	В	
	Renewable	Ter	nnessee Plant	LΤ	0.00	0.00	0.00		
	Energy		Total	LΤ	0.00	0.00	0.00		
		Total Energ	y Usage	ΤJ	116.30	115.80	132.60		
	Intensity	Based on P	roduction Weight	TJ/t on	0.011	0.007	0.006		

% Intensity = Energy used per unit (Energy consumption / Production weight)

 \times Domestic: Based on NGMS (National Greenhouse Gas Management System) standards

X Overseas: Calculated using the national-specific calorific values by fuel type (as per the Enforcement Rules of the Energy Act)

Energy Usage Performance Against Targets

(Category		Absolute Amount (TJ)	Intensity (TJ/ton)	Data Scope	
Usage	Domestic	Target Usage	1,639.63	0.011	A	
Performance Against	Domestic	Actual Usage	1,466.10	0.012	~	
2023 Target	Differ	ences	-173.53	0.001	A	

Energy Usage Reduction Rate

	Category			Absolute Basis	Intensity Basis	Data Scope
Compared to	Domestic	Daejeon Plant	%	3.1 🔺	0.5 🔺	Λ
2022 Reduction	Domestic	Jeonju Plant	%	12.5 🔺	2.5 ▼	A
Rate	Total Reduction Rate		%	8.0 🔺	0.7 🔻	А

2030 Energy Usage Target

To achieve our [2050 Carbon Neutrality] goal, we have established [2030 Long-term Targets] with 2023 as the baseline year. We have set a target to reduce energy usage by 30% compared to the baseline year.

	Category		Absolute Amount (TJ)	Intensity (TJ/ton)	Data Scope
2020	2030 Domestic	Daejeon Plant	483.15	0.008	٨
2030 Objectives		Jeonju Plant	573.85	0.009	A
objectives	Total Red	uction Target	1057.00	0.008	А

4. Raw and Subsidiary Materials

Category			Unit	2021	2022	2023	Data Scope
		Daejeon Plant	ton	67,762.00	60,069.00	62,710.98	
Raw and Subsidiary	Raw and Domestic	Jeonju Plant	ton	60,665.00	54,526.15	58,338.59	А
Material		Subtotal	ton	128,427.00	114,595.15	121,049.56	
(Lead) Usage	Overseas	Tennessee Plant	ton	6,990.22	8,191.02	9,882.63	В
5	Total		ton	128,427.00	114,595.15	121,049.56	A~B

Raw and Subsidiary Material Usage

Usage of Recycled Raw Materials for Key Raw and Subsidiary Materials

	Category	Unit	2022	2023	Data Scope
Recycled	Key Raw Material Usage	ton	137,252.33	139,961.41	
Raw Material	Usage of Recycled Raw Materials	ton	108,932.05	111,818.86	A~B
Usage	Recycled Raw Material Usage Rate	%	79.4	79.9	A~B

X Major raw and subsidiary materials: Lead and PP (polypropylene plastic)

* Recycled raw material usage rate for 2022 has been corrected due to an error in the data collection.

Sustainable Circular System for Raw Materials



For the main raw and subsidiary materials, including lead and PP (polypropylene), sulfuric acid is used twice during the manufacturing process. The sulfuric acid used in the formation process is fully recycled; this is handled internally. To expand the use of recycled raw materials for key raw and subsidiary materials, we are focusing on establishing a sustainable resource recycling system and are conducting various research and development activities.

5. Waste

Amount of Waste Emissions

	(Category		Unit	2021	2022	2023	Data Scope
			Recycle	ton	1,495.92	1,557.22	1,899.12	
		Disposed	Incineration	ton	62.58	58.04	81.98	
		Hazardous Waste	Landfilling	ton	-	-	-	
			Subtotal	ton	1,558.50	1,615.26	1,981.10	
	Daejeon		Recycle	ton	429.01	390.34	452.09	
	Plant	Disposed General	Incineration	ton	-	-	-	
		Waste	Landfilling	ton	-	-	-	
			Subtotal	ton	429.01	390.34	452.09	
		Total Was	te Emissions	ton	1,987.51	2,005.6	2,433.19	
		Recyc	ling Rate	%	96.9	97.1	96.6	
			Recycle	ton	1,557.10	1,355.22	1,857.58	
		Disposed Hazardous	Incineration	ton	99.64	106.75	114.47	
	Waste	Landfilling	ton	-	-	-		
			Subtotal	ton	1,656.74	1,461.97	1,972.05	
	Jeonju Plant Domestic		Recycle	ton	426.04	398.64	442.76	
Domestic		Disposed General	Incineration	ton	-	-	-	А
		Waste	Landfilling	ton	-	-	-	
			Subtotal	ton	426.04	398.64	442.76	
		Total Was	te Emissions	ton	2,082.78	1,860.61	2,414.81	
		Recyc	ling Rate	%	95.2	94.3	95.3	
			Recycle	ton	3,053.02	2,912.44	3,756.70	
		Disposed Hazardous	Incineration	ton	162.22	164.79	196.45	
		Waste	Landfilling	ton	-	-	-	
			Subtotal	ton	33,215.24	3,077.23	3,953.15	
			Recycle	ton	885.05	788.98	894.85	
	Total	Disposed General	Incineration	ton	-	-	-	
	Waste	Landfilling	ton	-	-	-		
			Subtotal	ton	855.05	788.98	894.85	
			te Emissions	ton	4,070.29	3,866.21	4,848.00	
		Intensity on Production Weight		ton/ ton	0.031	0.032	0.037	
		Recyc	ling Rate	%	96.0	95.7	95.9	



■ Waste Emission Performance Against Targets

	Category			Intensity (ton/ton)	Data Scope
Emission	Domestic	Target Usage	3,953.51	0.027	٨
Performance Against 2023		Actual Usage	4,848.00	0.037	A
Target	Differences		894.49	0.010	А

■ Waste Emission Reduction Rate

	Category		Unit	Absolute Basis	Intensity Basis	Data Scope	
Compared to 2022	Domestic	Daejeon Plant	%	21.3 🔺	18.3 🔺	٨	
		Jeonju Plant	%	29.8 🔺	12.5 🔺	A	
Reduction Rate	Total Redu	iction Rate	%	25.4 🔺	15.3 🔺	А	

2030 Waste Emission Reduction Targets

To achieve a reduction in waste emissions, we have established 2023 as the base year and set the [2030 Long-term Targets].

We have set a target to reduce waste emissions by 30% compared to the waste emission performance of the baseline year.

	Category		Absolute Amount (ton)	Intensity (ton/ton)	Data Scope
2030 Objectives	Domestic	Daejeon Plant	1,703.23	0.027	^
		Jeonju Plant	1,690.37	0.026	A
,	То	tal	3,393.60	0.026	А



■ Waste Resource Recycling Process

We do not discard the chips generated from the grid molding process that forms the plates. Instead, we reuse them as raw material after a melting process.

Additionally, the slurry generated during the application of mixed active materials onto the grid is also remixed and utilized as active material.

Thus, we have established a system for recycling waste resources generated during the process.

Process Waste Generation - Lead By-products





Lead By-products

- Dross - Chip

- Slurry

[Production Process]

Self-recycling of Raw Materials

■ Waste Resource Recycling Performance

	Category		Unit	2021	2022	2023	Data Scope
- ()		Daejeon Plant	ton	46,169.36	60,069.62	44,128.50	А
	Domestic	Jeonju Plant	ton	49,318.05	54,526.15	48,829.18	A
Circulation		Total	ton	95,487.41	114,595.77	92,957.68	А

6. Water Usage

Water Intake

	Category	1	Unit	2021	2022	2023	Data Scope
		Industrial Water	ton	184,845.0	196,112.0	203,849.0	
	Daejeon	Municipal Water	ton	44,068.0	45,086.0	44,665.0	
	Plant	Groundwater	ton	0.0	0.0	0.0	
		Subtotal	ton	228,913.0	241,198.0	248,514.0	
		Industrial Water	ton	223,778.0	233,115.0	266,412.0	
Domestic	Jeonju Plant	Municipal Water	ton	32,490.0	34,376.0	39,631.0	А
		Groundwater	ton	0.0	.0.0	0.0	A
		Subtotal	ton	256,268.0	267,491.0	306,043.0	
	Domestic	Industrial Water	ton	408,623.0	429,227.0	470,261.0	
		Municipal Water	ton	76,558.0	79,462.0	84,296.0	
	Plant	Groundwater	ton	0.0	0.0	0.0	
		Total	ton	485,181.0	508,689.0	554,557.0	
	_	Municipal Water	ton	28,797.0	27,189.0	34,104.0	
Overseas	Tennessee Plant	Groundwater	ton	-	-	-	В
	, lanc	Total	ton	28,797.0	27,189.0	34,104.0	
Total			ton	513,978.	535,878.	588,661.	
				0	0	0	

Intensity on Water Intake

Category			Unit	2021	2022	2023	Data Scope
	Domestic	Daejeon Plant	ton/ton	3.33	3.90	3.92	
		Jeonju Plant	ton/ton	4.10	4.67	4.63	A
Production Weight		Domestic Intensity	ton/ton	3.70	4.27	4.28	
Baseline Intensity	Overseas	Tennessee Plant	ton/ton	3.02	1.73	1.55	В
		Overseas Intensity	ton/ton	3.02	1.73	1.55	<u>ں</u>
	Total Intensity		ton/ton	3.65	3.98	3.88	A~B

Water Intake Performance Against Targets

Category			Absolute Amount (ton)	Intensity (ton/ton)	Data Scope
Usage Domestic	Target Usage	558,495.0	3.98	^	
Performance Against 2023	Domestic	Actual Usage	554,557.0	4.28	– A
_		ences	3,938.0	-0.30	А

Water Intake Reduction Rate

	Category		Unit	Absolute Basis	Intensity Basis	Data Scope	
Compared to 2022	Domestic	Daejeon Plant	%	3.3 🔺	0.2 🔺	А	
	Domestic	Jeonju Plant	%	14.4 🔺	0.8 🔻		
Reduction Rate	Total Redu	iction Rate	%	9.0 🔺	0.3 🔻	А	

Wastewater Discharge Volume

	Category		Unit	2021	2022	2023	Data Scope
Wastewater		Daejeon Plant	ton	158,921.0	172,380.0	161,972.0	
Treatment Discharge Domestic	Jeonju Plant	ton	92,891.0	72,399.0	104,308.0	А	
Volume		Total	ton	251,812.0	244,779.0	266,280.0	



Water Recycling Process

In the formation process of lead-acid batteries, where external power is supplied for charging, cooling is achieved by utilizing water from the charging tank to reduce the heat generated.

The water used in the charging tank is recycled, and wastewater is also reused as wash water before being treated and discharged according to the wastewater treatment procedures.



[Recirculation of Cooling Water in Charging Tanks]

[Recycling of Wash Water]

■ Water Recycling Performance

% Water recycling rate = Water recycled / Water intake

Category		Unit	2021	2022	2023	Data Scope
Water Recycled	Daejeon Plant	ton	28,754.0	29,744.0	30,698.0	
	Jeonju Plant	ton	-	-	-	А
	Total	ton	28,754.0	29,744.0	30,680.0	
Water Recycle Rate	Daejeon Plant	%	12.6	12.3	12.4	
	Jeonju Plant	%	-	-	-	А
	Total	%	12.6	12.3	12.4	

% The Jeonju Plant utilizes its own wastewater treatment system to reuse water from the formation and cleaning processes. However, due to the absence of a separate flow meter, comprehensive measurement is not possible.



7. Environmental Pollution

7.1 Air Pollution

Air Pollution Management Process

To minimize air pollution caused by the operation of our production facilities, we have established our own Air Quality Management Guidelines (KB-52d-07) to manage air pollutants. We have set stricter standards than the legal limits for air pollutants and odors. To manage potential air pollutants and odors generated at each process, we have installed and operate various types of dust collection equipment for each process. Additionally, an external company conducts self-measurements of pollution levels twice a month to manage pollution and odors effectively.

Air Pollutant Management Standards

		Legal Allowal	ole Standards		anagement dards	
	ltem	Dust: Melting Furnace Nitrogen Oxides: Boilers	Other Emission Facilities	Dust: Melting Furnace Nitrogen Oxides: Boilers	Other Emission Facilities	
	Facilities before January 31, 2007	25mg/Sm³	30mg/Sm³	20mg/Sm³	24mg/Sm³	
Dust	Facilities after February 1, 2007	15mg/Sm³	30mg/Sm³	12mg/Sm³	24mg/Sm³	
	Facilities after January 1, 2015	10mg/Sm [*]	30mg/Sm³	8mg/Sm³	24mg/Sm³	
Nitrogen	Facilities before December 31, 2014	60 ppm	150 ppm	48 ppm	120 ppm	
Oxides	Facilities after January 1, 2015	40 ppm	150 ppm	32 ppm	120 ppm	
	Lead (Pb)	1.5mg/Sm [*]	0.8mg/Sm³	1.2mg/Sm³	0.64mg/Sm³	
	Copper (Cu)	4mg	/Sm²	3.2mg/Sm³		
	Cadmium (Cd)	0.2m	g/Sm³	0.16mg/Sm [*]		
	Arsenic (As)	0.5	ppm	0.4	ppm	
S	ulfur Oxide (SOx)	200	ppm	160	ppm	
Hyd	rogen Sulfide (H2S)	6 p	pm	4.8	ppm	
	Benzene	6 p	pm	4.8 ppm		
Hydi	Hydrogen Chloride (HCI)		pm	3.2 ppm		
	Formaldehyde	8 p	pm	6.4	ppm	

% Air pollutants are managed and implemented at 80% of the legal allowable standards.

Status of Air Pollutant Management Facilities

ltem	Туре	Daejeon Plant	Jeonju Plant
	Wet scrubber dust collector	15	11
	Filter dust collector	40	27
Air Pollutant Management Facility	Scrubber filter dust collector	-	6
Operation Status	Centrifugal dust collector	1	-
	Adsorption dust collector	2	-
	Total	58	44

Emission Levels of Air Pollutants

Category		Unit	2021	2022	2023	Data Scope
•••	Daejeon Plant	ton	0.356	3.080	0.639	
Nitrogen oxides (NOx)	Jeonju Plant	ton	0.801	2.729	5.023	А
	Subtotal	ton	1.157	5.809	5.662	
	Daejeon Plant	ton	0.964	1.972	1.020	
Sulfur oxides (SOx)	Jeonju Plant	ton	0.025	1.230	7.925	А
	Subtotal	ton	0.989	3.202	8.945	
	Daejeon Plant	ton	5.314	6.161	10.207	
Others (dust)	Jeonju Plant	ton	10.934	8.284	3.991	А
	Subtotal	ton	16.248	14.445	14.198	
Total Emissions of A	Air Pollutants	ton	18.394	23.456	28.805	А

7.2 Water Pollution

■ Water Pollution Management Process

We are committed to managing and improving the facilities for discharging various types of wastewater and preventing water pollution, which could be impacted by the operation of our production facilities.

We have established water quality management guidelines (KB-52d-08) that apply stricter standards than the legal requirements.

Additionally, we operate on-site wastewater treatment facilities at each of our sites.

We measure water pollutants internally once a month and conduct annual measurements for specific harmful substances.

We continuously monitor water pollutants to ensure ongoing water quality protection.

ltem	Legal Allowat	ole Standards	Internal Management Standards		
	Daejeon Plant	Jeonju Plant	Daejeon Plant	Jeonju Plant	
ТОС	75mg/ ł	170mg/ ł	37.5mg/ ł	85mg/ ł	
SS	120mg/ ł	400mg/ ł	60mg/ ł	200mg/ ł	
Pb	0.5mg/ ł	0.5mg/ ł	0.25mg/ ł	0.25mg/ ł	
N-H (Mineral Type)	5mg/ ł	5mg/ ł	2.5mg /ℓ	2.5mg/ {	
N-H (Animal and Plant Type)	30mg/ ł	30mg/ ł	15mg/ ł	15mg/ ł	
рН	5.8 ~ 8.6	5.8 ~ 8.6	5.8 ~ 8.6	5.8 ~ 8.6	

■ Water Pollutant Management Standards

% Water pollutants are managed and implemented at 50% of the legal allowable standards.

Category		Unit	2021	2022	2023	Data Scope
	Daejeon Plant	ton	0.000	0.706	0.664	
Total Organic Carbon (TOC)	Jeonju Plant	ton	0.000	0.195	0.414	А
(100)	Subtotal	ton	0.000	0.901	1.078	
Biochemical	Daejeon Plant	ton	0.285	0.355	0.369	
Oxygen Demand	Jeonju Plant	ton	0.191	0.000	0.061	А
(BOD)	Subtotal	ton	0.476	0.355	0.430	
	Daejeon Plant	ton	0.284	0.605	0.895	
Suspended Solids (SS)	Jeonju Plant	ton	0.514	0.964	0.697	А
	Subtotal	ton	0.797	1.569	1.592	
Total Emissions of A	Air Pollutants	ton	1.274	2.825	3.100	А

Emission Levels of Water Pollutants

7.3 Chemical Substances

Chemical Substances Management Process

Our business involves producing products using hazardous chemicals such as lead (Pb) and sulfuric acid as key raw materials. To manage the chemicals used in our production facilities, we have established a Chemical Management Procedure (KB-52d-05).

This procedure outlines the various processes and methods related to the manufacturing, handling, use, and storage of chemicals to ensure their safe use and management from various hazards.

Additionally, in accordance with Article 33 of the Chemical Substances Control Act, we conduct regular training on hazardous chemicals for all personnel involved at our facilities, organized by the Chemical Safety Association. This training is held every two years.

Emissions of Chemical Substances

Category			Unit	2021	2022	2023	Data Scope
Chemical Substances Emissions		Daejeon Plant	ton	0.166	0.209	0.109	
	Domestic	Jeonju Plant	ton	0.292	0.141	0.092	А
		Total	ton	0.458	0.350	0.200	

Usage of Hazardous Chemicals

Category			Unit	2021	2022	2023	Data Scope	
			Daejeon Plant	ton	67,762.00	60,069.00	62,710.98	
		Lead	Jeonju Plant	ton	60,665.00	54,526.15	58,338.59	А
Usage of	mostic	Subtotal	ton	128,427.00	114,595.15	121,049.56		
Hazardous Chemicals	Domestic	Domestic Sulfuric Acid	Daejeon Plant	ton	18,796.00	17,124.44	17,765.44	
			Jeonju Plant	ton	14,464.98	12,914.77	13,096.21	А
			Subtotal	ton	33,260.98	30,039.21	30,861.65	
Total Usage of Hazardous Chemicals		ton	161,687.98	144,634.36	151,911.21	А		

Category			Unit	2022	2023	Data Scope
		Target Audience	Persons	221	49	
	Daejeon Plant	Number of Participants who Completed	Persons	221	49	А
		Completion Rate	%	100	100	
Hazardous	Jeonju Plant	Target Audience Persons 225		101		
Chemical Substances Handling Personnel		Number of Participants who Completed	Persons	225	101	А
Training		Completion Rate	%	100	100	
		Target Audience	Persons	446	150	
	Total	Number of Participants who Completed	Persons	446	150	А
		Completion Rate	%	100	100	

Hazardous Chemical Handling Training Performance

Hazardous Chemical Substance Worker Training Performance

	Category		Unit	2022	2023	Data Scope
	. .	Administrative and Technical Staff	Persons	69	67	
Daejeon	Target Audience	Partners and Suppliers	Persons	56	58	
Plant		Subtotal	Persons	125	125	A
		r of Participants Completed	Persons	125	125	
	Com	oletion Rate	%	100	100	
		Administrative and Technical Staff	Persons	49	51	
Jeonju	Target Audience	Partners and Suppliers	Persons	32	34	A
Plant		Subtotal	Persons	81	85	
		Number of Participants who Completed		81	85	
	Com	oletion Rate	%	100	100	
	_	Administrative and Technical Staff	Persons	118	118	
	Target Audience	Partners and Suppliers	Persons	88	92	
Total		Subtotal	Persons	206	210	A
	Number of Participants who Completed		Persons	206	210	
	Com	oletion Rate	%	100	100	



Social

1. Human Rights and Diversity

Hankook & Company aims to lead the global battery and mobility industry through proactive culture by recruiting and retaining talent.

To foster the development of specialized professionals and enhance their capabilities across various fields, we provide tailored educational programs for everyone from new hires to executives.

Additionally, we offer a range of welfare programs to maintain work-life balance and manage performance.

In particular, we support family-friendly and flexible working environments by exceeding the legal requirements for family care leave and operating childcare centers at key locations such as our headquarters (Technoplex) and research center (Technodome).

To facilitate smooth labor-management communication, we operate labor-management councils and provide various communication channels for handling grievances, including ethics management reporting. We actively address labor issues at each workplace.

In 2023, we conducted a human rights impact assessment. Based on the results, we identified specific risk factors that could affect our business activities and plan to implement activities to prevent, halt, or mitigate these risks.

We are also working on improving risk management levels related to human rights impact through ongoing operations of the ESG Society Committee and continuous human rights impact assessments.

Hankook & Company Human rights management declaration

Hankook & Company endorses and respects the protection of internationally proclaimed human rights, and fully endeavors to avoid any involvement in the human rights violations.

Human Rights Management Declaration of Hankook & Company

1. Hankook & Company is fully aware that human rights, a universal value for humankind, are important, and that we can realize such value in our business activities. Based on this, we will continue to respect and protect the human rights of all workers, including irregular workers, temporary workers, and foreign workers, and, by extension, all stakeholders, Customer and Local Community who come into contact with us through our products, services, and business activities.

2. To realize this responsibility to respect human rights, Hankook & Company will continue to endorse and abide by the principle under the Universal Declaration of Human Rights, the UN Global Compact, and the International Labor Organization's Fundamental Principles and Rights at Work.

3. In addition, Hankook & Company endorses the UN Guiding Principles on Business and Human Rights of the UN Human Rights Council, and to abide by the Principles, it will operate a human rights management system, encompassing the diagnosis, improvement activities and monitoring, internal and external communications, grievance settlement, and relief procedures.

4. As a company that is oriented towards fulfilling its social responsibilities and pursuing the happiness of all workers and stakeholders, Hankook & Company will comply with the laws of each country under any circumstances, and respect and protect human rights to contribute towards the sound development of society.

Hankook & Company Human rights principle

Respect for human rights

Hankook & Company shall endorses and respects the protection of internationally proclaimed human rights, and fully endeavors to avoid any involvement in the human rights violations.

Prohibition of Forced Labor

Hankook & Company shall not use or get involved in any kind of forced labor through physica I and mental suppression of freedom of any person, including bonded labor, slavery and human trafficking.

Prohibition of Child Labor

Hankook & Company shall comply with the minimum employment age regulations of each country where it operates and not designate takes with safety and health hazards to individuals under the age of 18.

Prohibition of Discrimination

Hankook & Company shall not discriminate in hiring, compensation, or promotion on the basis of race, age, gender, nationality, disability, religion, pregnancy, unionization, marital status, social status, or sexual orientation.

Guarantee of Freedom of Association

Hankook & Company shall offer opportunities for communication between the company and its workers, guarantee the freedom of association, and not retaliate for unionization activities of its workers.

Decent Wage Payment and Stabilization of Livelihood

Hankook & Company shall contribute to the stabilization of the livelihood of its workers by complying with the minimum wage, overtime, social insurance and employee rest and leave regulations of each country where it operates, and supporting decent living wages.

Health and Safety

Hankook & Company shall establish a safe, clean work environment for all workers and protect its workers against various harmful substances.

1.1 Talent Recruitment and Development

Employee Recruitment Process

We maintain a transparent and fair treatment process to attract top talent.

Our recruitment process does not include unnecessary items from an ESG perspective, such as race, religion, or gender identity.

We conduct recruitment for each affiliate, including personality and aptitude test to predict character and job competency.

Upon hiring, we conduct health check-ups to care for any potential health issues of employees.

We also provide a systematic curriculum that includes professional leadership training for new hires.

Employee Education System

Hankook & Company supports employee's active and passionate development by offering not only mandatory legal education but also job-related external training to enhance expertise.

We operate various educational systems, including a portal site called "Proactive Academy," which offers a range of courses in areas like foreign languages and humanities to broaden insights.

Employee Training Program and Training Performance

ltem	Category	Unit	2021	2022	2023
	Total number of trainees	Persons	663	2,633	3,435
	Total training hours	hours	6,069	8,491	15,287
Job Competency Training	Total training costs	10,000 KRW	7,163	21,172	22,308
, numing	Average training cost per person	10,000 KRW	11	8	6
	Average training hours per person	hours	9	3	4

X All employees excluding production workers (job competency development training for production workers is conducted as needed)



Employee Performance Evaluation Process

Hankook & Company operates performance management by establishing individual goals linked to the overall company strategy.

Continuous feedback between evaluators and those being evaluated on the established individual goals.

Conducting multi-faceted evaluations involving colleagues of the evaluator to supplement the onesided evaluation method.

Providing feedback on colleagues' work methods to encourage the growth and change of employees.

Conducting final evaluations of annual goal achievement through year-end assessments.

The compensation system is operated according to the principles of a performance-based personnel system.

Adjusting compensation levels differently based on individual evaluation results to aim for reasonable compensation according to performance.

Transparently operating the system through the disclosure of salary adjustment structures by evaluation grade to ensure internal fairness.

ltem	Category	Unit	2021	2022	2023
	Manager	%	16	17	19
	Non-manager	%	84	83	81
Performance Evaluation Results	Total	%	100	100	100
per Category	Male	%	84	84	81
	Female	%	16	16	19
	Total	%	100	100	100

Employee Performance Evaluation Results

※ Data Scope: Performance evaluation results of eligible employees (administrative and technical staff), production work, contract employees, and those not subject to evaluation (employees who joined after April or have been on leave for more than three months) are excluded.



1.2 Organizational Culture and Employee Welfare

Support for a Successful Organizational Culture for Employees

Hankook & Company respects the rights and welfare of its employees and strives to create a work environment that embraces diversity.

Through initiatives such as parental leave and flexible working systems, the company fosters a familyfriendly work environment that promotes work-life balance and cultivates a healthy organizational culture.

Systems for Creating a Flexible and Family-friendly Work Environment

ltem	Category	Unit	2021	2022	2023
Number of Users of Flexible Working System	Staggered working hour system		N/A	11	21
	Discretionary working hour system	Persons	N/A	11	25
Total			-	22	46

X The staggered working hour system and discretionary working hour system were introduced in 2022, so data for 2021 is not available.

Parental Leave System

ltem	Category	Unit	2021	2022	2023
Number of Employees	Male	Persons	5	1	1
on Parental Leave	Female	Persons	2	8	5
Total			7	9	6



Employee Welfare Program

- Employee Counseling Center Operation

To understand the diverse psychological needs of employees, a professional counselor is stationed at the Technodome to run a dedicated psychological counseling center.

Various healing programs, including communication techniques with children and meditation experiences, are also offered.

- Support for Employee Housing

For employees facing difficulties in securing housing, low-interest loans with housing collateral are provided to assist them.

- Support for Employee Health Checkups

To ensure the health of employees at Hankook & Company, contracts are made with hospitals equipped with appropriate medical facilities.

Employees are encouraged to visit the contracted medical facilities annually to monitor their health.

1.3 Human Rights Management

Long-term Human Rights Management Goals

Hankook & Company respects the human rights of employees and all stakeholders and strives to uphold human rights responsibilities across its business activities.

The company supports international human rights standards, including the Universal Declaration of Human Rights, the UN Global Compact's Labor Principles, the UN Guiding Principles on Business and Human Rights, and ILO core conventions, and complies with labor laws in all countries and regions where it operates.

A long-term global human rights and labor policy will be established and applied across all business sites worldwide. Continuous monitoring will be conducted to assess and improve human rights and labor-related risks.

Employee Grievance Handling Process

Hankook & Company prohibits any actions that may infringe on employee's human rights. In case of human rights violations, an ethical management reporting channel is available for consultation and reporting.

Reports can be made anonymously or under one's real name and can include issues such as sexual harassment, bullying, or other matters affecting organizational culture beyond just corruption or fraud. A dedicated team operates to ensure swift resolution of reported issues.

The company promptly and carefully investigates reported grievances and takes appropriate actions, such as relocating affected employees.

Personal information obtained during the investigation is handled with strict security. Additionally, a whistleblower protection policy is in place, and the results of investigations are communicated to the concerned parties.

Compliance	Legal violations or suspicions		
compliance	Supply chain issues		
Safety Management	Safety/Fire/Environmental issues		
Safety Management	Workplace safety issues		
Organizational Culture	Unjust work instructions		
Organizational Culture	Undermining organizational culture		
	Misconduct (e.g., bribery)		
Integrity Management	Decreased work engagement		
	Information security violations		

[Types of Reports and Inquiries]



Human Rights Impact Assessment Results

Hankook & Company conducts a human rights impact assessment annually. In 2023, a two-week assessment was conducted for office staff at the headquarters.

The results of the assessment are used as crucial data for improving the company's human rights policies and programs.

Starting from 2024, the scope of the assessment will be expanded to include all employees, aiming for a more comprehensive and in-depth human rights impact assessment.

Through this, we plan to establish concrete and effective measures to protect and promote the human rights of all employees.

ltem	Positive Responses (Well-managed, etc.)	Negative Responses (Insufficient, etc.)
Protection of Industrial Safety Rights	98%	2%
Environmental Rights Protection	94%	6%
Establishment of Human Rights Management System	75%	25%
Equal Opportunities and Non-discrimination	88%	12%
Freedom of Association and Collective Bargaining	81%	19%
Prohibition of Forced and Child Labor	90%	10%
Protection of Personal Safety Rights	90%	10%
Responsible Supply Chain Management	49%	51%
Protection of Local Residents' Human Rights	70%	30%

Union-related

Hankook & Company recognizes workers and labor unions as important partners, and practices a cooperative organizational culture and collaborative labor-management relations based on mutual trust.

Employees are free to join and participate in labor unions, and collective bargaining that benefits both labor and management is conducted annually.

Periodic Communication Channels Between Labor and Management

ltem	Category	Unit	2021	2022	2023
	Jeonju Plant	Number	2	2	2
Labor-Management Council Meetings	Daejeon Plant	Number	2	2	2
	Total		4	4	4

Item	Category	Unit	2021	2022	2023
	Executives	Persons	17	17	14
Employment Type	Regular Employees	Persons	1,153	1,307	1,395
Employment type	Non-regular Employees	Persons	44	54	59
	Total	Persons	1,214	1,378	1,468
	20s	%	7	8	10
Age Distribution	30s to Under 50	%	73	74	75
Age Distribution	50s and Older	%	20	18	15
	Total	%	100	100	100
	Male	%	92	88	87
Gender Distribution	Female	%	8	12	13
	Total	%	100	100	100
	Republic of Korea	Persons	1,075	1,127	1,137
Nationality	Foreign	Persons	139	251	331
	Total	Persons	1,214	1,378	1,468

■ Hankook & Company Employee Status (Domestic and International)

 $\ensuremath{\mathbbmm}$ Data Scope: Data includes all employees at domestic and overseas branches.

% 2022 employee status data corrected due to reporting errors.

Employee Status by Position

Category			Unit	2021	2022	2023
	Executives	Male	Persons	14	14	12
		Female	Persons	2	2	1
		Subtotal	Persons	16	16	13
		Male	Persons	44	48	52
	Managers	Female	Persons	1	1	1
		Subtotal	Persons	45	49	53
Position		Male	Persons	126	131	126
	Mid-level Managers	Female	Persons	15	21	23
		Subtotal	Persons	141	152	149
		Male	Persons	94	97	92
	Staff	Female	Persons	42	50	56
		Subtotal	Persons	136	147	148
	Total		Persons	338	364	363

 $\ensuremath{\mathbbmm}$ Data Scope: Data includes office and technical staff at domestic business locations.

X Managers: Those who hold positions such as department head, factory manager, team leader, project leader, etc.

% Mid-level Managers: Those with P3 grade or higher, who do not hold an official title but have equivalent capabilities.

Female Manager Status

ltem	Category	Unit	2021	2022	2023
	Executives	%	13	13	8
	Managers	%	2	2	2
Female Talent	Mid-level Managers	%	12	16	18
	Total Ratio	%	10	12	13

X Data Scope: Data includes office and technical staff at domestic business locations.

X Managers: Those who hold positions such as department head, factory manager, team leader, project leader, etc.

X Mid-level Managers: Those with P3 grade or higher, who do not hold an official title but have equivalent capabilities.

■ Workforce Diversity

ltem	Category	Unit	2021	2022	2023
	Veterans	Persons	7	7	7
Workforce Diversity	Employees with Disabilities	Persons	13	13	13
	Total	Persons	20	20	20

X Data Scope: Data includes office and technical staff at domestic business locations.

Voluntary Turnover Rate

ltem	Category	Unit	2021	2022	2023
	Total Departures	Persons	47	70	55
Number of departed	Voluntary Turnover	Persons	43	64	51
employees	Others	Persons	4	6	4
	Voluntary Turnover Rate	%	91.4	91.4	92.7

X Data Scope: Data includes office and technical staff at domestic business locations.

2. Safety/Health

Hankook & Company is committed to protecting the safety and working environment rights of all employees and partners by proactively preventing potential safety risks.

The company continuously strives to establish and maintain the highest standards of safety and health systems, going beyond compliance with safety and health regulations and requirements.

Safety and Health Management Policy of Hankook & Company

Hankook & Company's safety and health management policy aims to minimize safety and health risks by preventing work-related injuries and health problems for workers, providing safe and healthy workplaces to eliminate risk factors and implementing effective prevention and protection measures to minimize safety and health risks.

To achieve it, all employees make the following resolutions and actions.

We recognize the highest safety and health management level as a priority in management strategy and continuously develop preventive measures for all injuries and occupational diseases.

We comply with safety and health laws and other requirements, evaluate the impact on safety and health, set safety and health goals, and review and improve them periodically.

To ensure the safety and health of all workers, we eliminate risk factors, reduce safety and health risks, and take the lead in continuous improvement activities and education/training of the safety and health management system.

We establish a communication system with workers, workers' representatives, and all stakeholders to provide information, discuss, and participate actively in safety and health management activities. Hankook & Company's safety/health policy applies to its employees and all workers, including contractors and outside suppliers.

All employees will understand this safety and health management policy and fulfill their responsibilities in establishing a safety and health management system.

Major Safety/Health Management Certifications

ISO 45001

(Occupational Health and Safety Management System)

Hankook & Company has established risk mitigation measures for safety and health to identify, assess, and manage socially significant risks associated with corporate activities.

We have obtained ISO 45001 certification for our domestic production facilities in Daejeon and Jeonju Plants, which represents 100% of our ISO 45001 target facilities (domestic production sites).

(Certification valid until September 11, 2025)

Employee Safety Management Procedures

Hankook & Company is committed to respecting employees' rights and enhancing their health and creating a pleasant working environment.

In accordance with the Industrial Safety and Health Act, we prioritize safety and health tasks. We have established safety and health management regulations, set up dedicated teams, conducted employee training, and focused on safety inspections and patrols to promote employee safety, health, and maintenance.

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■ 2030 Comprehensive Injury Rate Target

For the management of safety at production sites, we have set the [2030 Long-term Targets] for the comprehensive injury index based on performance over the past three years ('20-22) :

Our goal is a 30% reduction from the base performance.

ltem	Category	Base	Reduction Target
	Daejeon Plant	2.99	2.09
Comprehensive Injury Index Reduction Target	Jeonju Plant	3.33	2.33
	Domestic Target	3.24	2.26

Industrial Accident Indicators

ltem	Category	2021	2022	2023
	Daejeon Plant	1.73	1.25	0.46
Industrial Accident Rate	Jeonju Plant	2.50	1.25	1.35
	Total Accident Rate	2.11	1.25	0.91
	Daejeon Plant	8.78	6.47	2.33
Frequency Rate	Jeonju Plant	12.68	6.17	5.97
	Total Frequency Rate	10.72	6.31	4.29
	Daejeon Plant	1.09	0.84	0.22
Severity Rate (Frequency Rate)	Jeonju Plant	1.15	0.41	0.53
	Total Severity Rate	1.12	0.62	0.39
Comprehensive Injury Index	Daejeon Plant	3.82	1.59	0.72
	Jeonju Plant	3.09	2.33	1.77
	Total Accident Index	3.46	1.98	1.29

X Industrial Accident Rate: The ratio of the number of accidents per 100 employees

Frequency Rate (FR): The number of accidents per 1 million working hours

Severity Rate (SR): The number of lost workdays per 1,000 working hours

Comprehensive Injury Index (FSI: Frequency Severity Indicator):

A combined measure of the frequency and severity of injuries to compare risk levels

We also verify key indicators and certifications related to industrial accidents such as industrial accident rate certificates, when selecting partners and issuing construction contracts.



Work Environment Management Procedures

Each year, we assess exposure levels through regular work environment measurements conducted by external organizations with union participation. This helps us create a comfortable work environment by evaluating and improving exposure levels. We measure 46 types of hazardous factors, and in 2023, we received results indicating "no exceedance" for noise, high heat, and physical/chemical hazardous factors.

lte	m	Category	2021	2022	2023
	First half	Measurement Sites	178	227	233
	T II St TIdii	Exceedance Sites	0	0	0
Daejeon Plant	Second Half	Measurement Sites	182	237	235
		Exceedance Sites	0	0	0
	Subtotal	Measurement Sites	360	464	468
	Subtotal	Exceedance Sites	0	0	0
	First half	Measurement Sites	212	279	356
		Exceedance Sites	0	0	0
Jeonju Plant	Second Half	Measurement Sites	212	286	353
Jeonju Flant	Second Hall	Exceedance Sites	0	0	0
	Subtotal	Measurement Sites	424	565	709
	Subtotal	Exceedance Sites	0	0	0
		Measurement Sites	784	1,029	1,177
Tot	tal	Exceedance Sites	0	0	0
		Exceedance Rate	0%	0%	0%

■ Customer Safety Management Process – Quality Recall Procedures

Hankook & Company implements safety investigations for customer safety and operates a voluntary recall system in accordance with Article 13 of the Product Safety Basic Act if product abnormalities, defects, or malfunctions occur.

3. Supply Chain Management

Hankook & Company is committed to fulfilling corporate social responsibility

by pursuing solid and sustainable growth with all stakeholders, including customers, business partners, shareholders, local communities, and employees. To foster mutual growth with our partners,

we share the **"Hankook & Company Supplier Sustainability Guidelines**" and **"Hankook & Company Conflict Minerals Policy**" with our suppliers and require their compliance.

These guidelines and policies apply not only to Hankook & Company's suppliers and their employees

but also to agencies, agents, and subcontractors with contractual relationships with Hankook & Company, as well as all lower-tier suppliers not directly contracted with Hankook & Company.

Suppliers must familiarize themselves with these sustainability guidelines before entering into any business relationship, share and educate their employees about them, and commit to adhering to these guidelines.

The "Hankook & Company Supplier Sustainability Guidelines" and "Hankook & Company Conflict Minerals Policy" are available for review on the Hankook & Company website.

Hankook & Company conducts sustainability assessments for new supply chain transactions and performs regular re-evaluations and monitoring to address and respond to sustainability risks.

Additionally, to urge and support suppliers in fulfilling their social responsibilities, we distribute the Hankook Supplier Sustainability Guidance and issue sustainability letters to address the global climate crisis, among other efforts.



Supplier Sustainability Guidelines

Hankook & Company shares the "Hankook & Company Supplier Sustainability Guidelines" with suppliers and requires them to respect and comply with these guidelines.

These guidelines apply to Hankook & Company's suppliers, their employees, agencies, agents, and subcontractors with contractual relationships with Hankook & Company, and all lower-tier suppliers not directly contracted with Hankook & Company.

We assess whether suppliers adhere to these guidelines and conduct audits, including on-site visits, if necessary.

Conflict Minerals

Hankook & Company regulates conflict minerals in our policies

(Selection and Management Guidelines for Raw and Subsidiary Material Suppliers, Article 14 (Conflict Minerals)).

All suppliers must avoid using minerals mined from conflict regions and provide origin certificates for verification.

We conduct periodic due diligence to ensure compliance.

■ Supply Chain Sustainability Evaluation

Hankook & Company selects target suppliers each quarter and conducts sustainability evaluations consisting of six categories: Human Rights and Labor, Ethical Management, Safety and Health, Environmental Management, Sustainability, and Supplier Management.

Employee Training Process on Fair Trade and Fair Competition

To manage internal transactions and provide legal and company response training, we conduct

annual ethics management training for all employees.

We also provide ongoing education on fair trade laws, tax laws, and fair competition through regular

Ethics Letter postings and other online internal communications.

4. Local Communities

Hankook & Company is committed to fulfilling its social responsibility as a corporate citizen by engaging in various social contribution activities linked to its core business competencies. We aim to solve community issues and contribute to sustainable growth.

Since 2003, we have donated a cumulative total of 14.8 billion KRW by the second half of 2023 to support various causes. For example, in July 2023, we contributed 100 million KRW for flood recovery and aid for disaster victims in the Chungnam and Gyeongbuk regions. These donations have been used to support marginalized communities in Seoul (Seoul Love Foundation), Daejeon (Daejeon Love Foundation), and Chungnam (Chungnam Love Foundation). In recognition of our efforts, we were awarded the "Happiness Award" in the donation category at the 9th Annual Love Foundation Awards in 2022.

We also continuously engage in community-support activities aimed at mutual growth. Since 2014, we have been assisting with mobility aid devices by providing batteries, and from 2022, we have been supplying higher-spec batteries to match the technological advancements in disability aid devices. Additionally, we have contributed annual hope welfare funds since 2012 to support low-income students and marginalized neighbors, realizing our values of sharing and mutual support.

Item	Category	Donation Date	Amount
Emergency relief kits for disaster victims	Donation	March 2022	100,000
Social Welfare Joint Fund (Seoul/Daejeon/Chungnam)	Donation	March 2022	1,500,000
Support for domestic violence and at-risk youth	Donation	June 2022	100,000
Sponsorship for Jeju IUCN Leaders Forum	Donation	July 2022	28,000
Battery support for mobility aid devices	Battery Support	November 2023	85,000
Hope Welfare Fund donation (Jeonju)	Donation	May 2023	30,000
Research support for Digital Future Innovation Center	Research Support	May 2023	-

Community Engagement Activities

X KAIST Digital Future Innovation Center supports data/AI technology development.

Unit: 1,000 KRW

Hankook & Company Social contribution charter

Sound corporate activities are valuable social contribution activities. Hankook & Company offers a solution for the company and local community to co-prosper through social contribution activities that will allow corporate capabilities to create social values.

Declaration

1. Hankook & Company shall continue to create social and environmental values through economic and corporate activities and contribute towards revitalizing the local economy.

2. Hankook & Company shall fully practice contribution activities for quality satisfaction and customer safety with customer-oriented management activities.

3. Hankook & Company shall further enhance its efforts to minimize our environmental impact throughout its business activities and fully take part in conserving the local society and environment.

4. Hankook & Company shall remain entirely dedicated towards supporting the socially underprivileged or the equivalent, such as the disadvantaged in the local community, through the active return of created values to society.

5. Based on the fundamental philosophy of respect for human beings, Hankook & Company shall be at the forefront of building a healthy society by managing the health of its employees and providing medical support to local communities.

Characteristics and orientation

1. Hankook & Company's social contribution activities maximize the interconnection with its core businesses as part of its efforts to ensure that corporate capabilities result in social values.

2. Hankook & Company's social contribution activities refrain from engaging in any inconsistent and aimless activities and focus the company-wide capabilities on its leading social contribution programs.

3. Hankook & Company's social contribution activities set the orientation for practical solutions to the pending issues and problems surrounding local communities

Governance

1. BOD-Centered Management

Hankook & Company believes that a sound corporate governance structure is the cornerstone of management activities for sustainable growth and has established the BOD-centered advance governance structure to protect shareholders' rights and enhance management transparency and expertise.

We consider the interests of various shareholders and ensure a transparent decision-making process. Our commitment to implement a management philosophy centered on the BOD is specified in our Corporate Governance Charter, Articles of Association, and BOD regulations and acts as the foundation of our governance principles and policies.

Moreover, Hankook & Company's BOD continuously tries to internalize ethical management by reviewing ethical risks, providing direction for ethical decision-making, and strengthening the system for reporting unethical behavior.

To implement a transparent governance structure, we disclose information on processing standards, procedures, and results related to governance structures, such as the Corporate Governance Charters, Articles of Association and bylaws, and BOD and committees within the BOD through the Hankook & Company and the electronic disclosure system websites to help stakeholders understand how the governance structure operates.

The 5th BOD meeting in 2022 appointed a non-executive director, Park Jae-wan, as the Chairperson of the Board and strengthened the BOD-centered management and an independent and transparent decision-making process.

The 69th Shareholders' General Meeting in 2023 appointed Min Se-jin as the first female nonexecutive director to strengthen diversity.

2. Ethical Management

The "Hankook & Company Ethical Regulations and Implementation Guidelines," which include provisions for risks associated with unfair trading or unethical competition that may arise from the abuse of superior bargaining position in management activities, can be accessed on the Hankook & Company website.

Hankook&company Ethical management policy

Hankook & Company practices ethical management, contributes towards increasing corporate value and national status as a global company, fulfills corporate social responsibilities, and pursues solid and sustainable growth with all of its stakeholders, including customers, business suppliers, local communities, and employees.

Therefore, we shall set the following "Ethical Management Policy" as the standards for our value judgment and the pattern of behavior, and fully implement the policy:

1. Our goal is to become an ethical company that adheres to domestic and foreign laws and regulations, and corporate management policies, and practices the righteous management.

2. We put the customer first and supply good-quality tires, thereby assuring the best driving experience.

3. We strive to raise the value of our shareholders through rational decision-making and righteous management.

4. We provide equal and fair opportunities to our employees for self-realization and bring forth a smart workplace oriented towards innovation in every aspect of our business processes.

5. We comply with international agreements and various regulations, respect local laws and cultures, and take shape as the leading global tire company.

6. We exercise our proactive leadership skills, respect and practice ethical behaviors at the forefront.

Transparent, ethical management

Hankook & Company continuously monitors ethical risks and strives to establish a robust ethical culture internally to raise awareness of ethical management.

Regular ethical management education

We raise the employees' awareness of ethics through regular ethical management education. We also support customized education for each position by segmenting education content by rank, job characteristics, and region.

Establishment of the Code of Ethics

We have established and disseminated the Code of Ethics that all employees must comply with and continuously update by gathering the needs of outside stakeholders such as car manufacturers and thirdparty evaluators. We have established more systematic regulations by updating Zero-Tolerance (action in case of violation of ethical rules), money laundering (contribution to the country and society), internal transactions (partnerships with suppliers), fair trade (responsibility to customers), charitable sponsorship (contribution to the country and society), and facilitation fees (global companies).

Awareness campaign

Every year, we implement campaigns to raise ethical awareness, such as the "Not Giving or Receiving Holiday Gifts" campaign, to raise awareness about unethical behavior and practice it.



Employee Ethics Training Program

To foster ethical awareness among employees and to manage the prevention of ethical management violations, various forms of education, including data sharing and online training, are provided to all employees to emphasize the importance of ethical management.

ltem	Training Frequency	Training Method	Target Audience
Ethics	Once a year	Administrative Technical Staff: Online Training Conducted	All
Training		Production Workers: In-person Collective Training Conducted	Employees
Ethics Letter	Once	Posted on the In-house Intranet	All
(Total of 12 times)	every month		Employees

Employee Ethics Training Performance

ltem	Category	Unit	2021	2022	2023
Ethics Training	Target Audience	Persons	764	1,072	1,069
	Completer	Persons	722	1,022	1,056
	Completion Rate	%	94.5	95.3	98.8

Ethics Management Reporting Program

Hankook & Company operates an ethics reporting channel (www.hankooktire.com/kr/cyber-audit) to

address concerns from internal and external stakeholders.

[Reportable Activities]

- Actions causing financial damage to the company due to unreasonable work practices.
- Abuse of position or authority, or legal violations.
- Actions gaining undue advantage in budget use or contract signing.
- Bribery, undue demands or offers.
- Violations of internal accounting controls (e.g., financial statement distortions, fraudulent activities).
- Other violations of the company's ethical regulations and policies.

The reporting channel allows all stakeholders, including employees, affiliates, suppliers, and customers, to present opinions or file reports on ethical issues, including human rights, grievances, corruption, and unethical transactions. Reports regarding suppliers are also processed to promote ethical management among them.

Report Channel Processing Records

	20	Processing		
Item	Submitted Issues	Number of Cases Handled	Rate (%)	
Ethical Management Reporting	1	1	100%-	

X There were zero reported cases in 2021 and 2022.

We plan to continuously identify specific risk factors related to ethical management and to implement ongoing activities to prevent, halt, and mitigate these risks.